Part I

Main author: Simon Kiff
Executive Members: Cllr Gemma Moore
and Cllr Astrid Scott

All wards

WELWYN HATFIELD BOROUGH COUNCIL CABINET HOUSING PANEL – 19th FEBRUARY 2025 REPORT OF ASSISTANT DIRECTOR (FINANCE)

FORMER TENANT ARREARS POLICY

1 **Executive Summary**

- 1.1 This report recommends the approval and adoption of the Former Tenant Arrears Policy set out in Appendix A after a review has been carried out.
- 1.2 The aim of this Policy sets out the council's approach to recovering former tenant arrears on both council (housing) tenancy and garage rent accounts.
- 1.3 It is important to effectively recover former tenant debts to ensure that the council is maximising income to continue to deliver services.
- 1.4 The Tenants Panel have already been consulted and provided comments which have been incorporated into the original policy.
- 1.5 Write-offs will be managed effectively, only being proposed for write-off once all avenues for tracing and collecting have been exhausted.

2 Recommendation(s)

2.1 That members recommend the changes to Cabinet for the Former Tenant Arrears (FTA) Policy (as set out at Appendix A). If agreed by the panel unanimously the Policy will be approved instead by Executive Member Decision.

3 Explanation

- 3.1 This policy applies to all tenants who have had a Secure Tenancy, Flexible Tenancy or Non-secure Tenancy with Welwyn Hatfield Borough Council.
- 3.2 This policy does not apply to leaseholders.
- 3.3 We are focused on preventing FTA. While a tenant is living in their home, we will work with them to try and prevent them falling into arrears wherever possible. This will include providing debt, benefit or general money advice or signposting where necessary. This is in line with the new proposed Rent Arrears Policy.
- 3.4 FTA refers to rent arrears left by a tenant whose tenancy has ended and they no longer live in their home. This policy applies to all former tenant accounts including rent arrears, court cost, garage rent arrears, non-secure arrears, rechargeable arrears and use and occupation charges.

- 3.5 Maximising our income enables the council to meet its financial obligations and continue to invest in improving services to tenants.
- 3.6 Following initial actions to recover the debt by the FTA and Sundry Debt Officer, where efforts have proven unsuccessful, we will use a debt collection agency to support the effective tracing of tenants and collection of former tenant debts.
- 3.7 Offering a percentage discount off the total debt payable is a useful tool and good practice to encourage former tenants to clear debts quickly. Discounts of up to 25% can be offered, with higher discounts above 25% approved by the Assistant Director (Finance), or in accordance with limits within Financial Regulations where appropriate.
- 3.8 Clear write-off authorisation amounts are set out in the policy and are in line with the council's Financial Regulations.
- 3.9 Where a credit is left on a former tenant account, we will be proactive in trying to locate the former tenant and repay any money owed to them.

4 <u>Legal Implication(s)</u>

- 4.1 All reasonable attempts should be made with the debtor to settle the debt prior to commencing legal proceedings. The requirements for the Pre-Action Protocol for Debt Claims came into force on 1 October 2017 and applies to public bodies.
- 4.2 The appropriateness of legal action will be considered where the address of the former tenant is known. The costs of court action will need to be balanced against amounts to be recovered.
- 4.3 We will consider the most appropriate course of legal actions to recover any money due, except warrant of control of goods.
- 4.4 Legal action will only be taken where we have taken reasonable action to collect the debt, but have been unsuccessful and we feel court action will be effective.
- 4.5 When a Money Claim Online is made, any legal fees incurred by the council will be added to the former Tenants arrears.

5 Financial Implication(s)

- 5.1 Debt levels, write-offs and collection performance will be monitored on a monthly basis to ensure delivery of value for money.
- 5.2 Commission of 18% is payable to the council's partner debt collection agency. Any commission costs incurred will be covered from existing budgets.

6 Risk Management Implications

6.1 The Former Tenant Arrears Policy provides clarity on how we collect FTA Debt.

6.2 The policy ensures that the council is not incurring either a reputational or legal risk from not having a clear, up to date policy.

7 Security and Terrorism Implication(s)

7.1 There are no implications arising from this policy.

8 Procurement Implication(s)

- 8.1 There is a service level agreement in place with a debt collection agency.
- 8.2 Any review or tender and procurement of a new supplier will be compliant with the council's Contract Procedure Rules.

9 Climate Change Implication(s)

9.1 There are no implications arising from this policy.

10 Human Resources Implication(s)

10.1 There are no implications arising from this policy.

11 Health and Wellbeing Implication(s)

11.1 There are no implications arising from this policy.

12 Communication and Engagement Implication(s)

12.1 There are no implications arising from this policy.

13 <u>Link to Corporate Priorities</u>

- 13.1 The subject of this report is linked to two of the five Council Corporate Priorities:
 - 1) Homes to be proud of
 - 2) Run an effective council

14 **Equality and Diversity**

14.1 This was carried out when the original policy was agreed

Name of author Simon Kiff 2067

Job Title Income and Home Ownership Manager

Date 31/01/2025