Customer Service and Transformation 1,793 1,516 (27 Finance 3,903 5,754 1,8 ICT and Digital 1,448 1,825 3 Legal and Governance 2,314 2,797 44 Executive Director (Finance and Transformation) 9,457 11,892 2,4 Leisure, Community and Cultural Services 1,864 2,922 1,0 Planning 925 789 (1 Regeneration and Economic Development (2,225) (3,010) (7 Executive Director (Place) 565 701 1 Service Director (Property Maintenance and Climate Change) (743) (928) (11 Service Director (Resident and Neighbourhood) 7,875 8,842 9 Senior Leadership Team 1,642 505 (1,1 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (7 Net Cost of Services 13,350 14,769 1,4 Income	Description	Original Budget 2022/23 £ '000	Original Budget 2023/24 £ '000	Change £ '000
Finance 3,903 5,754 1,88 ICT and Digital 1,448 1,825 3 Legal and Governance 2,314 2,797 44 Executive Director (Finance and Transformation) 9,457 11,892 2,4 Leisure, Community and Cultural Services 1,864 2,922 1,08 Planning 925 789 (11,892 2,24 1,09 Planning 925 789 (11,892 2,24 1,09 1,09 Regeneration and Economic Development (2,225) (3,010) (74,74 1,99 1,99 1,99 1,99 Service Director (Place) 565 701 1,99 1,99 Service Director (Property Maintenance and Climate Change) (743) (928) (11,19 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 Service Director (Resident and Neighbourhood) 7,875 8,842 99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99 1,99	Customer Service and Transformation			(276)
ICT and Digital				1,851
Legal and Governance 2,314 2,797 44 Executive Director (Finance and Transformation) 9,457 11,892 2,4 Leisure, Community and Cultural Services 1,864 2,922 1,00 Planning 925 789 (11) Regeneration and Economic Development (2,225) (3,010) (78 Executive Director (Place) 565 701 11 Service Director (Property Maintenance and Climate Change) (743) (928) (11 Service Director (Resident and Neighbourhood) 7,875 8,842 99 Senior Leadership Team 1,642 505 (1,11 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (78 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (55 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 11 Business Rates Income (3,930) (3,950) (6 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,31 New Homes Grant (712) (288) 44 Lower Tier Services/Other Government Grants (332) (870) (55 Less Interest & Investment Income (30) (200) (11 Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13			,	378
Executive Director (Finance and Transformation) 9,457 11,892 2,43 Leisure, Community and Cultural Services 1,864 2,922 1,03 Planning 925 789 (11 Regeneration and Economic Development (2,225) (3,010) (76 Reservice Director (Place) 565 701 11 Service Director (Property Maintenance and Climate Change) (743) (928) (18 Service Director (Resident and Neighbourhood) 7,875 8,842 98 Senior Leadership Team 1,642 505 (1,13 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (77 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (55 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 11 Business Rates Income (3,930) (3,950) (7 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,3 New Homes Grant (712) (288) 42 Lower Tier Services/Other Government Grants (332) (870) (55 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 11 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 44 Parish Precepts 1,894 2,031 13 Parish Precepts 1,894 2,031 13 Parish Precepts 1,894 2,031 13 Capital Financing Costs 1,894 2,031			,	483
Leisure, Community and Cultural Services 1,864 2,922 1,035 Planning 925 789 (1)55 Regeneration and Economic Development (2,225) (3,010) (78 Regeneration and Economic Development (2,225) (3,010) (78 Regeneration and Economic Development (2,225) (3,010) (78 Recutive Director (Place) 565 701 11 Service Director (Property Maintenance and Climate Change) (743) (928) (11 Service Director (Resident and Neighbourhood) 7,875 8,842 99 Senior Leadership Team 1,642 505 (1,13 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (79 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (56 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 11 Business Rates Income (3,930) (3,950) (7 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,3 New Homes Grant (712) (288) 44 Lower Tier Services/Other Government Grants (332) (870) (55 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 Net Interest Income from Now Housing (100) 0 Capital Financing Costs 949 1,354 48 Borrowing Interest 635 780 49 Parish Precepts 1,894 2,031 13	Executive Director (Finance and Transformation)			2,435
Planning	Leisure, Community and Cultural Services		•	1,058
Executive Director (Place) 565 701 13 Service Director (Property Maintenance and Climate Change) (743) (928) (18 Service Director (Resident and Neighbourhood) 7,875 8,842 96 Senior Leadership Team 1,642 505 (1,11 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (75 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (57 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 11 Business Rates Income (3,930) (3,950) (6 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,38 New Homes Grant (712) (288) 42 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (55 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 11 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13 Parish Precepts 1,894 2,031 13 Capital Financing Precepts 1,894 2,031 13 Capital Financ				(137)
Service Director (Property Maintenance and Climate Change) (743) (928) (16 Service Director (Resident and Neighbourhood) 7,875 8,842 96 Senior Leadership Team 1,642 505 (1,13 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (75 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (5 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 1 Business Rates Income (3,930) (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,33 New Homes Grant (712) (288) 4 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (55 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100)	Regeneration and Economic Development	(2,225)	(3,010)	(785)
Service Director (Resident and Neighbourhood) 7,875 8,842 96 Senior Leadership Team 1,642 505 (1,13 Net Controllable Income and Expenditure 18,796 21,012 2,2 Net Recharge to the Housing Revenue Account (5,446) (6,243) (75 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (56 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 1; Business Rates Income (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,33 New Homes Grant (712) (288) 4; Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (53 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 44		565	701	136
Senior Leadership Team 1,642 505 (1,13) Net Controllable Income and Expenditure 18,796 21,012 2,22 Net Recharge to the Housing Revenue Account (5,446) (6,243) (79 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (57 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 1 Business Rates Income (3,930) (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,33 New Homes Grant (712) (288) 44 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (50 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 <		(743)	(928)	(186)
Net Controllable Income and Expenditure 18,796 21,012 2,22 Net Recharge to the Housing Revenue Account (5,446) (6,243) (75 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (5 Plus/Less Council Tax collection fund deficit/(surplus) 213 342 1 Business Rates Income (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,35 New Homes Grant (712) (288) 4 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (5 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 16 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13		7,875	8,842	968
Net Recharge to the Housing Revenue Account (5,446) (6,243) (79 Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (5° Plus/Less Council Tax collection fund deficit/(surplus) 213 342 12 Business Rates Income (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,39 New Homes Grant (712) (288) 42 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (50 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 16 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13		1,642	505	(1,137)
Net Cost of Services 13,350 14,769 1,4 Income from Council Tax (11,641) (12,152) (5° Plus/Less Council Tax collection fund deficit/(surplus) 213 342 12 Business Rates Income (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,33 New Homes Grant (712) (288) 42 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (5° Less Interest & Investment Income (30) (200) (1° Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 40 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Net Controllable Income and Expenditure	18,796	21,012	2,216
Income from Council Tax (11,641) (12,152) (5° Plus/Less Council Tax collection fund deficit/(surplus) 213 342 17 Business Rates Income (3,930) (3,950) (7° Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,38 New Homes Grant (712) (288) 47 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (5° Less Interest & Investment Income (30) (200) (1° Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 40 Borrowing Interest 635 780 10 Parish Precepts 1,894 2,031 10	Net Recharge to the Housing Revenue Account	(5,446)	(6,243)	(797)
Plus/Less Council Tax collection fund deficit/(surplus) 213 342 12 Business Rates Income (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,38 New Homes Grant (712) (288) 42 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (50) Less Interest & Investment Income (30) (200) (17) Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 40 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Net Cost of Services	13,350	14,769	1,419
Business Rates Income (3,930) (3,950) (2 Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,35 New Homes Grant (712) (288) 42 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (53 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 1 Capital Financing Costs 949 1,354 4 Borrowing Interest 635 780 1 Parish Precepts 1,894 2,031 13	Income from Council Tax	(11,641)	(12,152)	(511)
Plus/Less Rates collection fund deficit/(surplus) (1,153) 2,237 3,33 New Homes Grant (712) (288) 43 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (53 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 1 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 1 Parish Precepts 1,894 2,031 13	Plus/Less Council Tax collection fund deficit/(surplus)	213	342	129
New Homes Grant (712) (288) 43 Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (53 Less Interest & Investment Income (30) (200) (17 Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Business Rates Income	(3,930)	(3,950)	(20)
Lower Tier Services/Other Government Grants 0 0 Services Grant / Other Grants (332) (870) (53) Less Interest & Investment Income (30) (200) (17) Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Plus/Less Rates collection fund deficit/(surplus)	(1,153)	2,237	3,390
Services Grant / Other Grants (332) (870) (532) Less Interest & Investment Income (30) (200) (173) Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 44 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	New Homes Grant	(712)	(288)	424
Less Interest & Investment Income (30) (200) (17) Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 40 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Lower Tier Services/Other Government Grants	0	0	0
Net Interest Income from Now Housing (100) 0 10 Capital Financing Costs 949 1,354 40 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Services Grant / Other Grants	(332)	(870)	(538)
Capital Financing Costs 949 1,354 40 Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Less Interest & Investment Income	(30)	(200)	(170)
Borrowing Interest 635 780 14 Parish Precepts 1,894 2,031 13	Net Interest Income from Now Housing	(100)	0	100
Parish Precepts 1,894 2,031 1:	Capital Financing Costs	949	1,354	405
1 .,,,,	Borrowing Interest	635	780	145
Not Total before movements in reserves (950) 4.052 4.053		1,894	2,031	137
	Net Total before movements in reserves	(859)	4,052	4,910
Contribution (from) / to Earmarked Reserves (9) (857)	Contribution (from) / to Earmarked Reserves	(9)	(857)	(848)
	Contribution (from) / to Earmarked Reserves - Collection Fund	· · · · · · · · · · · · · · · · · · ·	, ,	(3,519)
Contribution from / (to) GF balances 72 615 54	Contribution from / (to) GF balances	72	615	543

Key of variance column = (Decrease in expenditure/increase in income), Increase in expenditure/reduction in income